



THE GREATER CUMBERLAND COMMITTEE  
ONE REGION · ONE VISION · ONE FUTURE

**TGCC CELEBRATES 20 YEARS!**

**2020**

**ANNUAL REPORT**

# LETTER FROM THE EXECUTIVE DIRECTOR & BOARD CHAIR



What a year! 2020 has been a time for all of us to pause and reflect and take stock. It's been a year of starts and stops and pivots and transitions – some have worked, some haven't. And while TGCC has been called to be nimble and creative, we are so grateful and proud to tell you that we have thrived, that our many successes this year have been important to moving our programs forward, and that it is more clear than ever that our work is critical to the economic vitality of our tri-state region.

And so in this 20<sup>th</sup> Anniversary year, in the midst of a global pandemic and one of the most challenging economic crises of our time, we are reminded that there's joy to be had in celebrating small. Less gatherings this year gave us a chance to show our gratitude in new ways. We deftly pivoted our programming into the virtual space and had greater attendance, participation and engagement than perhaps ever before while continuing to inform and educate on a wide variety of relevant and timely topics. Of course, there's nothing like gathering in person and it was lovely to see so many of you at our 20<sup>th</sup> Anniversary celebration at 1812 Brewery. It was such a special evening and a great honor to be able to recognize our colleague and friend, Carl "Buck" Belt, Jr. as our 2020 Greater Good Award recipient.

In our programs of work, the stars continue to align in our north/south corridor project with many successes over the course of the year culminating in a recent major announcement that will kick start preliminary engineering studies on the remaining 7.5 miles. And, if you've driven US 219 N lately, you'll know that construction on the new 1.3 mile Bypass near Grantsville, Maryland is nearly complete, representing an investment of \$63M and significant

job creation. Similarly, important progress continues in all our Committees and several interesting projects are on the horizon for the I-68 Regional Alliance, Energy & Natural Resources Committee and Education and Workforce Development Committee. We've also had the incredible opportunity this year to recognize many amazing female leaders from across the region as 2020 Year of the Woman Honorees. To all of you named, and any we've missed, thank you so much for your dedicated service.

With our 20<sup>th</sup> Anniversary, we also have the perfect opportunity to shine a light on the individuals whose vision, tenacity, courage and hours of hard work have kept this organization on mission for all these years. From our Founders and Executive Directors to the Chairs and Greater Good Award recipients, so many of you have given your time, talent and treasure with the belief that the whole is greater than the sum of its parts and "to create one region, with one vision, for one future." So what you'll find in the pages that follow, is not only a highlight of this year's achievements and a plan for next steps, you'll also find a fun and playful photo book with quotes and well wishes from many of our legacy members. Our hope is that you will remember a time or relationship that was meaningful and that you will be reminded of all the ways you have enjoyed being connected to the TGCC community and mission.

We are inspired and hopeful for a New Year and for the opportunity to continue our good work. May we all be brave, wise and kind and may 2021 bring a lighter and easier path.

**JENNIFER WALSH,**  
EXECUTIVE DIRECTOR

**TIMI HADRA,**  
BOARD CHAIR



# **TGCC AWARDED** **2020 OUTSTANDING** **RURAL ECONOMIC** **DEVELOPMENT AWARD**

We are delighted to share that TGCC has been honored with the 2020 Outstanding Rural Economic Development Award by the Rural Maryland Council. This award, the perfect capstone to our 20th Anniversary celebrations, is given for leadership, dedication, and noteworthy achievement to help improve economic development opportunities in rural communities. Our work is only possible with the generous support of you, our sponsors and partners – thank you for your continued support of our work and for your commitment to advancing the greater good in the tri-state region.



THE GREATER CUMBERLAND COMMITTEE

ONE REGION · ONE VISION · ONE FUTURE

## 20<sup>TH</sup> ANNIVERSARY CELEBRATION

As we celebrate our 20th Anniversary, it is the perfect opportunity to shine a light on those individuals whose vision, imagination, courage, grit, and hours of hard work have kept this organization on mission for all these years. As you peek through this playful photo book, we hope you will remember a time or relationship that was meaningful and that you will be reminded of all the ways you have enjoyed being connected to the TGCC community and mission.

# LEGACY MEMBERS

## FOUNDERS



JOHN BALCH



TOM FINAN



DAVE TURNBULL



BARRY RONAN



KIM LEONARD



BILL GRANT

*"The continued growth of TGCC is a true indication of leadership in developing strategic projects. Membership in the organization continues to benefit our region and allows for the expansion of our boundaries." – John Balch*

*"Congratulations to the Greater Cumberland Committee on reaching your 20th year of service to the region that includes Allegany and Garrett Counties. Your commitment to regional partnership and to executing a shared vision for the benefit of this three state, five county region is unparalleled. Best wishes for continued success!" – Senator Ben Cardin*

*"Congratulations TGCC on the occasion of your 20th anniversary! The secret of your success has been recognizing that a common agenda creates more opportunity for everyone involved, and by working collaboratively, the region is exponentially stronger as a result. You've covered significant ground in 20 years, tackling everything from leadership, transportation and education to broadband, renewable energy and addiction, with one goal in mind – to bring value to your membership and heighten awareness in all corners of economic development. It was my honor to have shared in your journey and your success." – Brenda Friend*

# GREATER GOOD AWARD RECIPIENTS



2019 | JOHN VATAVUK



2012 | JONATHAN KESSLER



2018 | BRENDA FRIEND



2011 | COLLEEN PETERSON



2017 | TOM FINAN



2010 | TERRY STEPHENS



2016 | DAVID MOE



2009 | KIM LEONARD



2015 | JOHN BALCH



2008 | KATHY GETTY



2014 | BILL GRANT



2007 | DR. WAYNE SPIGGLE



2013 | BARRY RONAN

"It's gratifying to see the strong lineage of female leaders as staff, members, and board officers. After 20 years, it's clear TGCC has proven its value to the region. I'm honored to have been a part of its beginning and send best wishes on its optimistic pace for a successful marathon!" – Anna Custer-Singh

"The Greater Cumberland Committee was formed by our local Business community to help stimulate economic development throughout our region. We work across state lines and use entrepreneurial expertise from both the private and public sector to help accomplish our goals like the North/South Highway. It is our collaborative entrepreneurial approach that makes it all possible." – Kim Leonard

"My businesses have benefited for many years from the regional collaboration facilitated by The Greater Cumberland Committee. I have always enjoyed the volunteer efforts to promote economic development in Garrett, Allegany and the adjoining counties. The relationships forged by my TGCC membership have proven valuable in supporting the growth of our communities. Thank You!" – Jonathan "Smiley" Kessler



“My time involved with TGCC has always been well spent. You have among your membership the best and brightest of our region. To me your most important contribution was our leadership in founding The Community Trust Foundation.”  
 – Terry Stephens

“Congratulations to The Greater Cumberland Committee on 20 years of outstanding work for the citizens of the Tri-State area. The Committee has accomplished many great things in the 20 past years. Now, under the direction of Jennifer Walsh, and with the support of its dedicated members, this positive movement will continue on into the future.” – Senator George Edwards

“TGCC was formed with the mission to identify and promote issues that affect the entire tri-state region. We have made significant progress in moving forward the North/South Appalachian Highway which will deliver more commerce to our area. We are now on the forefront in the development of the I-68 Regional Alliance to enhance regional economic development activity along our East/West interstate. These are grueling and tedious projects involving coordinating agendas at 3 state levels, numerous local levels and at the Federal level. With a little more patience, we will one day reap the benefits of the thousands of hours spent by so many working silently behind the scenes.” – David Turnbull

“Congratulations on your 20th Anniversary Celebration and The Greater Cumberland Committee’s award of the 2020 Outstanding Rural Economic Development Award. Well done. Thank you for all that your organization does for our community.” – Maryland Delegate Mike McKay, District 1-C

“My tenure as Executive Director of The Greater Cumberland Committee was marked by a commitment to regionalism and an understanding of the important role this organization could play in projects of regional relevance. The leadership required by our members to launch and sustain a multi-state coalition of business leaders and elected officials who would ultimately work together to address challenges is unparalleled—and necessary to create an improved economy. Now, as the Chair of the North/South Appalachian Highway Work Group, I am honored to continue to be a part of an organization that remains focused on projects that benefit the tri-State region.” – Colleen Peterson

As your Treasurer, 20 years of existence is an amazing accomplishment when the primary funding sources to keep TGCC growing is our local business leaders investing in the future. We certainly are showing great returns for the investment. Congratulations on this awesome milestone and best wishes for continued growth and success! – Philip Rodeheaver

## EXECUTIVE DIRECTORS



**ANNA CUSTER-SINGH**



**COLLEEN PETERSON**



**BRENDA FRIEND**



"In the short time that I have been involved, it has been extraordinary to see a cohesion of Labor and Business moving in the same direction for the greater good of all. This group continues to represent those who insist on moving the needle and has not wavered in its mission or vision to embark on new ideas that will forever make a difference for our region."—Cliff Wendricks

"After many years of hard work, we are now seeing progress towards the completion of U.S. 219, and this is in large part due to the tireless advocacy from TGCC. During my last two years in Congress I have had the pleasure of working with TGCC to pursue new economic opportunities in Western Maryland, and I look forward to continuing to work with them to finally complete U.S. 219 and bring more jobs and investments to the region." – US Congressman David Trone

"It is such an honor to be part of an organization with horizonless ambitions. Hearing the accomplishments over the past 20 years, it is impressive what great minds + initiative + cumulative support can create! A powerful force - that is TGCC!" - Bri Lavorgna

## PAST CHAIRS

<b>JOHN BALCH</b>	<b>2000-2002</b>
<b>BARRY RONAN</b>	<b>2003-2004</b>
<b>BILL GRANT</b>	<b>2005-2006</b>
<b>KIM LEONARD</b>	<b>2007-2008</b>
<b>DAVE TURNBULL</b>	<b>2009-2010</b>
<b>KATHY GETTY</b>	<b>2011-2012</b>
<b>RICK COLLINS</b>	<b>2013-2014</b>
<b>RICK MACCLENNAN</b>	<b>2015-JUNE 2016</b>
<b>JOHN SMYTH</b>	<b>JULY 2016-2017</b>
<b>BILL MEAGHER</b>	<b>2017-2018</b>
<b>TIMI HADRA</b>	<b>2019-PRESENT</b>



# 2020 YEAR OF THE WOMAN

This year, we've had the great pleasure of recognizing female leaders from across the region in celebration of the Year of the Woman. As you can see, there are so many incredible women leading the charge in our communities from CEOs of business to leaders at the highest levels of local and state government to Executive Directors and Presidents of non-profit and other civic organizations. A heartfelt thank you to all these women for their tireless commitment and dedication to creating economic opportunity in our region. We are so inspired by their work and look forward to the ways we can continue to honor and celebrate their achievements.



**NANCY ADAMS**

Chief Operating Officer | Chief Nurse Executive  
 UPMC Western Maryland



**BARB BAKER**

Superintendent  
 Garrett County Schools



**DR. CYNTHIA BAMBARA**

President  
 Allegany College of Maryland



**ASHLEY CENTOFONTI**

Executive Director  
 Mineral County Convention & Visitor's Bureau



**NICOLE CHRISTIAN**

President and CEO  
 Garrett County Chamber of Commerce



**SHERI COLLINS**

Pennsylvania's State Alternate  
 Appalachia Regional Commission



**KATHY CONDOR**

Director, Health and Human Services  
 Allegany College of Maryland, Continuing Education



**THURSA CROUSE**

Office of PA State  
 Rep., Matt Dowling



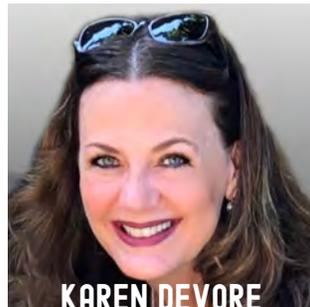
**COLLEEN DAWSON**

County Commissioner  
 Somerset County, PA



**CHERYL DEBERRY**

Natural Resources Business Specialist  
 Garrett County, MD Economic Development



**KAREN DEVORE**

Exec Director of Curriculum, Instruction & Admin  
 Garrett County Public Schools



**KIM DURST**

Manager of Business Development  
 Garrett County Dept. of Economic Development

# 2020 YEAR OF THE WOMAN



**JENNIFER FERRELL**

Director of the Community Advancement & Develop.  
West Virginia Development Office



**KATHERINE GETTY**

Director of Business Relationships  
First United Bank and Trust



**SHIRLEY GIARRITTA**

Art Educator in Cumberland, MD  
Founding Member, Cumberland Theatre



**KELLIE  
GOODMAN SHAFFER**

Executive Director  
Bedford County Chamber of Commerce



**DR. KIM KALBAUGH**

Chief Academic Officer  
Allegany County Public Schools



**TIMI HADRA**

Partner, IBM, Services Business Unit  
Board Chair, TGCC



**BETH HILL**

Executive Director  
Maryland Forests Association



**CARMEN JACKSON**

Former Director of the Diversity Center  
Frostburg State University



**DONNELLE KEECH**

Resilient Forests Program Director  
The Nature Conservancy



**PATSY KOONTZ**

Community and Government Relations Liaison  
UPMC Western Maryland



**JULIE ANN KREGAR**

Business Development Officer  
Somerset Trust Company



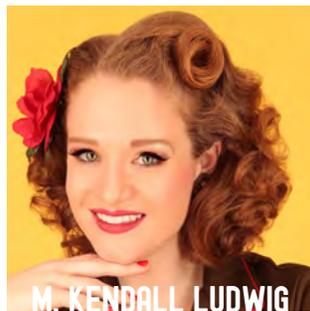
**BRIANNA LAVORRNA**

Vice President of Strategic Development  
Aeon Technologies



**MARION LEONARD**

Professor Emerita  
Frostburg State University



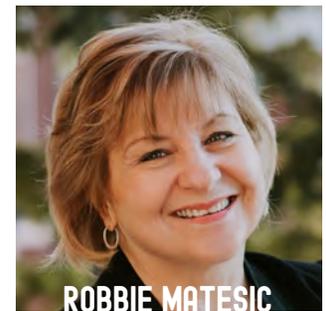
**M. KENDALL LUDWIG**

President and Principal Designer  
CurlyRed



**NAN MANN**

Western MD Regional Director  
Office of Senator Van Hollen



**ROBBIE MATESIC**

Southwest Regional Representative  
Office of Senator Casey

# 2020 YEAR OF THE WOMAN



**LEANNE MAZER**

Executive Director  
Tri-County Council for Western MD



**JULI MCCOY**

Executive Director  
County United Way



**JENNIFER ORLIKOFF**

Campus President  
WVU Potomac State College



**WENDI PETERS**

Special Secretary of Smart Growth  
Office of Governor Hogan



**COLLEEN PETERSON**

Chair  
North/South Appalachian Highway Work Group



**DEIDRA RITCHIE**

Executive Director  
Canal Place



**CARISSA RODEHEAVER**

Chairman of the Board, President and CEO  
First United Bank and Trust



**PAM RUFF**

Executive Director  
MEDA



**RHONDA SCHWINABART**

Coordinator of External Affairs  
Appalachian Laboratory, UMCES



**LEAH SHAEFER**

Foundation Director  
Community Trust Foundation



**BETTE SLAYTON**

President  
Bedford County Development Association



**SANDY SPOUNGLE**

CEO and Founder  
Platinum PR



**ELIZABETH STAHLMAN**

City Administrator  
City of Frostburg



**ANGELA SVONAVEL**

President  
Heritage Coal & Natural Resources



**COURTNEY THOMAS-  
WINTERBERG**

Director  
Allegany County Department of Social Services



**LINDA THOMSON**

President and CEO  
Johnstown Area Regional Industries

# 2020 YEAR OF THE WOMAN



**PAMELA TOKAR-ICKES**

Secretary  
Somerset County Board of Commissioners



**JULIE WESTENDORFF**

Executive Director,  
Allegany Arts Council



**DR. BOYCE WILLIAMS**

Dean  
College of Education at Frostburg State University



**ASHLI WORKMAN**

Director of Tourism  
Allegany County, the Mountain Side of Maryland

## FROM THE DESK OF TIMI HADRA

TGCC's Year of the Woman initiative launched in January as an effort to recognize some of the amazing women leaders in our communities. Historically, 2020 marks the 100th anniversary of the ratification of the 19th amendment, which started opening the doors of opportunity for women. The women on these pages are products of the tireless work of the women who led before us, and we are role models for the women who are coming after us. Individually, the women on these pages lead prosperity, change, and success within their organizations. Collectively, these women create an impact, a movement, in our community now, and for future generations.

Celebrating women in leadership is not at the exclusion of our male counterparts. It's the inclusion of women and men, it's the diversity of backgrounds, races, and creeds, it's raising each other up collectively, it's leaning into opportunities for everyone to shine. The greater good is the sum of its parts - all of its parts. And, when we as a TGCC community and region work together to cultivate, collaborate, and celebrate all of its parts, the greater good for this region is even more vibrant and prosperous.

- Timi Hadra





# NORTH/SOUTH APPALACHIAN HIGHWAY PROJECT

## COLLEEN PETERSON, CHAIR

Building on milestones achieved over the past decade, TGCC's North/South Appalachian Highway initiative made significant progress in 2020. Perhaps most visible is the near completion of the section of 219 in Maryland connecting to I-68. The investment of \$63M to complete this 1.3 miles of roadway, including an interchange, resulted in the creation of 54 construction jobs as well as indirect impacts of 17 jobs and the procurement of materials and supplies manufactured domestically by US workers and hauled to the project by US truckers. As significant is the announcement by Pennsylvania Secretary of Transportation, Yassmin Gramian, of that State's investment of \$6M to begin the critical engineering work necessary to proceed with construction of Pennsylvania's remaining 6 miles of 219 that would connect to the already completed portion of 219 from Meyersdale to Somerset. The announcement by Secretary Gramian represents completion of our Work Group's priority task for the northern leg, Route 219. The southern leg of the North/South Appalachian Highway, Route 220, has dual priorities: (1) support improvements of the existing 220 in the Cresaptown area to accommodate growing congestion and safety issues and (2) continue to facilitate discussions with Maryland and West Virginia to complete the larger scale environmental impact study for the 220 corridor that is necessary to advance the project to construction. Often considered TGCC's signature project, the North/South Appalachian Highway is an example of the unique position and important role this organization plays in our rural region. The ability to bring people together—business and civic leaders as well as elected officials—to discuss challenges and identify opportunities in a manner that reflects the principle of supporting the greater good is the fundamental characteristic of our success.

*"The Greater Cumberland Committee has been an integral partner in the Southern Alleghenies Region by being an active leader in advocating for improvements to transportation corridors that provide access to rural parts of the Region and impact people's lives for the better."*

**– Brandon Peters, Transportation Program Manager, Southern Alleghenies Planning & Development Commission**

*"Investing in infrastructure in Pennsylvania creates opportunities for good-paying jobs and stimulates economic growth. The US Route 219/Corridor N project is worthy of significant investment because the dollars put into it will pay dividends. Development along the completed US Route 219 will create employment opportunities for workers and raise incomes for families. I am committed to fighting for federal funding to complete the Appalachian Development Highway System so that the US Route 219/Corridor N project will be constructed, connecting southern Pennsylvania and western Maryland."*

**– Pennsylvania Senator Robert Casey**

## OTHER 2020 ACHIEVEMENTS:

- TGCC coordinated its efforts with colleagues from the Alabama Coalition for Regional Transportation to secure the signatures of 24 congressional leaders on a letter to House Appropriators supporting restored dedicated funding of the ADHS. This letter, and the outreach associated therewith, resulted in \$100M in new dedicated funding being appropriated in FY20. TGCC was also successful in seeking Congressman David Trone's leadership as a co-author of a similar letter for FY21 which garnered the support of 29 members. It is anticipated that at least an additional \$100M will be dedicated to the ADHS in FY21 funding.

- TGCC successfully requested that MDOT SHA seek to designate the remaining 1.1 miles of Corridor N (US 219) in Maryland as a Critical Rural Freight Corridor (CRFC). As part of the Work Group's strategic plan, TGCC's partner, Southern Alleghenies Planning & Development Commission (SAP&DC) sought to have the remaining Pennsylvania miles designated as a CRFC and that designation was approved earlier this year. Now the entire unfinished section of the Corridor has been designated CRFC which makes it part of the National Highway Freight Network and eligible for federal funds apportioned for each state for freight projects as well as FASTLANE grant funds.

- *"The recognition and designation of the proposed U.S. 219 four-lane highway between Meyersdale and the state line, as a Critical Rural Freight Corridor (CRFC,) is an important step toward construction. Whether it be improved safety, travel resiliency, or economic potential, it's clear that a more complete four-lane corridor adds significant value to the regional transportation system. A CRFC designation can strengthen an application for competitive federal funds to begin engineering and construction."*

—**Brandon Peters: Transportation Program Manager, SAP&DC**

- A major victory in the project, came earlier this year when the Work Group's efforts led to an important change in Pennsylvania's Future Outlook Status with the Appalachian Regional Commission (ARC) which will allow Pennsylvania to participate in federal ADHS funding opportunities.

- Two critical studies of Corridor N (US 219) were completed in 2020 - a Cost Benefit Analysis funded by MDOT SHA at a cost of \$42,000 and an Economic Impact Study funded by ARC at a cost of \$75,000. Both studies are critical to future grant applications and led to the preliminary engineering studies funding commitment by Pennsylvania.

- Tier II studies progress in West Virginia under the supervision of the WVDOH, a \$1.5M investment.

**TGCC's ability to successfully lead this tri-state economic development project is the result of years of visionary and collaborative leadership and demonstrates the significant impacts that can be achieved through creating a coalition of partnerships working toward a single goal.**

*The productive partnership between MDOT SHA, TGCC, and our western Maryland partners continues to promote increased understanding of transportation priorities in western Maryland. This partnership has been cultivated over many years with the Office of Planning and Preliminary Engineering's past and present leadership. MDOT SHA is proud to continue this partnership and is fortunate to work with a supportive partner in TGCC. — **Scott Pomento, Director, Office of Planning and Preliminary Engineering, MDOT SHA***





# I-68 REGIONAL ALLIANCE

## AL DELIA, CHAIR

After a year of organizational activities throughout 2019, including committee meetings, review and selection of target industry sectors on which to focus regional efforts, agreement on governance of the new effort, and creation of a robust website that includes professionally produced videos highlighting business in each of the counties that make-up the Alliance, the I-68 Regional Alliance was formally established as a work group of TGCC.

The I-68 Alliance, despite difficulties and complications created by the COVID-19 pandemic, has continued to make progress together. That progress has been widely recognized, accepted and supported, as evidenced by a successful meeting with the I-68 Alliance requested by U.S. Senators representing all three of the states included in the Alliance to discuss a multitude of issues and needs.

With increased visitors to outdoor venues becoming a leading-edge indicator for the return of economic activity in the early months of the pandemic, Alliance members worked together to assemble an impressive asset map of regional venues and activities available to visitors. Though delayed and impacted by COVID restrictions, work continued on seeking to create, expand or attract business activity in the three sectors identified as priorities: Aerospace/Defense; Information Technology/Cyber Security; and Lifestyle Manufacturing (initially focused on outdoor recreation) for the region. A regional asset map of existing businesses that provide or produce goods and services in the aerospace/defense sector is being compiled and will be available in late 2020 or early in Q1 of 2021.

Projecting forward to 2021, the I-68 Alliance will adopt a more formal and structured governance scheme and a detailed budget. A funding plan to support the budget, as well as industry sector specific action and implementation plans will be undertaken to support and enhance businesses in each of the three target industry sectors within the region.

*“What I have observed about the Alliance is an organization with incredible potential; while the oversight/leadership of Al and Jennifer has been impressive, other leaders and participants are willing to take on leadership/advisory roles which has led to vibrant and meaningful conversations among the Alliance members. TGCC’s leadership role in the Alliance cannot be overstated. The benefits the region will obtain from the progressive work of this organization will certainly lead to meaningful and quantitative results.”*

– John Smyth



# I-68 REGIONAL ALLIANCE BRINGS TOGETHER TRI-STATE AREA, HIGHLIGHTS OUTDOOR RECREATION

BY SANDY SPONAUGLE, PLATINUM PR

In 2019, five counties connected by I-68 joined in an alliance to promote economic prosperity along the corridor. Organizations in Allegany County, Md., Bedford County, Pa., Garrett County, Md., Mineral County, Wv. and Somerset County, Pa. formed the I-68 Regional Alliance to develop a business environment focused on job creation, diversification, expansion, and entrepreneurship. To attract, retain and create business in the aerospace supply chain, lifestyle manufacturing, and technology industries, the I-68 Regional Alliance highlights current businesses, workforce benefits, and the region's key location. "As a best-kept-secret along the I-68 corridor, this region holds an abundance of resources that our Alliance strongly backs," said Al Delia, I-68 Alliance Chair. "As we navigate COVID-19, it's an ideal time to highlight the outdoor activities this region has to offer. For many in the tri-state regions, these experiences are within a two and a half-hour drive and are a great way to explore nature while social distancing."

This location is also a robust tourism destination. Known for its outdoor recreation assets, the Alliance is centered between mountains, lakes, and state parks. Between the five counties, there are 18 state parks, two national parks, over 1,200 miles of hiking and biking trails, and 45 public bodies of water. Designed to link rural counties in Maryland, West Virginia, and Pennsylvania, I-68 is a mountainous stretch of highway where success is worth the climb. Ushering in a new era of prosperity along our corridor, the I-68 Regional Alliance broadens opportunities and brings businesses to new heights in Allegany, Bedford, Garrett, Mineral, and Somerset Counties. From tech startups to supply-chain giants, existing businesses are curating relationships and are seen as prime examples of success in this region. A business environment focused on job creation, diversification, expansion and entrepreneurship fosters shared victories.

## 2020 PARTNERS IN PROGRESS



# ENERGY & NATURAL RESOURCES



## SHAWN BENDER, CHAIR

In early 2020, the former Energy Work Group was repurposed as the Energy & Natural Resources Work Group. This refocus was, in part, due to the devastating closure of the Luke Mill in 2019. In addition to forestry, the work group also sees significant potential in adding agriculture as a focus industry within the TGCC region. The diversity of the work group spans from our region's legacy energy businesses in coal to the emerging wind and solar businesses. On the natural resources front, the work group has representation from fields to forests. Although some would anticipate some friction between some of these industries, the Work Group is committed to remaining focused on what is the most beneficial for our region, recognizing the value of our history and the need to adapt into the future.

Looking into 2021, the Energy and Natural Resources Work Group is excited about continued efforts to further understand and report on the following regional issues: 1) The Economic Adjustment Strategy, focused on identifying forest product enterprises that could be developed to utilize our regional forestry products. 2) The transitioning power sector in our region. This includes the apparent transition away from fossil fuels and to renewable energy. 3) Development of agricultural and ag tourism markets.

## SITE VISITS

- On June 25th, TGCC members David Friend and James Cookman of Laurel Renewable Partners, LLC, in collaboration with their Clearway colleagues, hosted a walking tour of Pinnacle Wind Operations & Maintenance Facility located in Keyser, WV. Participants engaged in a safety briefing followed by an overview of the Pinnacle Wind project and an actual onsite visit of the project itself.

- In October, members of the Energy & Natural Resources Committee spent a gorgeous fall day learning about the importance of forest management and the economic impacts of forest based manufacturing. Led by Beth Hill, Executive Director of Maryland Forests Association, the goal of the tour was to educate our regional leadership with a 'behind the scenes' look at how forestry activities support local industries and solve environmental issues.

*"We really appreciated the opportunity to get members of the Energy & Natural Resources Committee behind the scenes at, and up close to, a wind farm". – David Friend*



## OTHER 2020 HIGHLIGHTS

### TGCC HOSTS U.S. SENATORS

TGCC was honored to host US Senators Cardin and Van Hollen of Maryland, Capito and Manchin of West Virginia and high level staff members for Casey and Toomey of Pennsylvania on Friday, August 7 to spotlight the work of TGCC's I-68 Regional Alliance. At least 63 people attended this incredible Zoom meeting to discuss regional initiatives, opportunities for collaboration, and challenges created by the pandemic. Topics included critical broadband needs, completion of the north/south corridor, workforce issues and outdoor recreation as a regional opportunity in the lifestyle manufacturing and tourism sectors. The senators

and local leaders focused on the importance of bipartisanship and regional collaboration in addressing the I-68 corridor's infrastructure needs and in advancing our regional economy. The group also discussed the critical role of the Appalachian Regional Commission as a driver for positive change. We are delighted that our work has the attention and focus of these important advocates of change in our region and look forward to facilitating future discussions with a wide range of stakeholders.

*"In the competition to attract tourists, businesses, and new residents, working together as a region, without regard to state or county lines, benefits every community in the I-68 region," said Senator Ben Cardin. "My colleagues and I have found a number of new and creative ways to ensure that the I-68 region has the federal resources necessary to help move forward, and we will continue working closely in a bipartisan fashion as partners for the region's progress."*

*"We will only get past the public health and economic troubles brought on by the pandemic by working together and looking out for one another. The I-68 Regional Alliance – a region made up of five counties in three states – exemplifies that spirit. We're gratified that Senators Cardin, Van Hollen, Capito, Manchin, Casey and Toomey recognize that together we're much stronger than we are alone and look forward to further discussions on ways they can offer help and support in Congress."*  
**- AI Delia, I-68 Regional Alliance Work Group Chair**

## **APPALACHIAN REGIONAL COMMISSION: A CRITICAL FEDERAL PARTNER**

We were pleased to welcome ARC's Guy Land to our September Zoom Speaker Series to provide an overview of ARC's mission and programs of work and share its response to the pandemic. Land, a senior staffer in the office of the Federal Co-Chair, directs the agency's legislative work, serves as a policy advisor on economic development issues and administers the agency's ethics programs. He shared how ARC has nimbly and efficiently worked throughout the pandemic to redeploy recovered POWER funds, restructure outstanding grants and allow States to use ARC money to recapitalize Revolving Loan Funds. ARC has also focused its attention on supporting local leaders to navigate this challenging time on behalf of their communities and has leveraged the region's leadership strengths through the Appalachian Leadership Institute whose inaugural class of 2019-2020 includes our own Executive Director, Jennifer Walsh. As the leading regional convener, TGCC will continue to work with ARC and our three State Alternates to explore creative ways to work together as a region and to pursue ARC funding opportunities to amplify the impact of our work. ARC operates as a regional economic development agency, which represents a partnership of federal, state, and local government. The ARC Region encompasses 13 states, 420 counties, 205,000 square miles, 25M people and 73 local development districts. It's mission includes creating economic opportunities, developing a ready workforce, building critical infrastructure, cultivating natural and cultural assets and fostering leadership and community capacity.

*"ARC is a critical federal partner to help Western Maryland and our neighbors transform our economies, prepare a 21st century workforce, and build critical infrastructure. Guy Land's presentation to The Greater Cumberland Committee – and the participation of Maryland's ARC State Alternate Wendi Peters and her counterparts from West Virginia and Pennsylvania – strongly underscored the importance of working together across state and political boundaries to bring economic progress to our region."* **Robin Summerfield, Senator Cardin's Office**

## **TGCC HOSTS BIPARTISAN POLICY CENTER AND REPRESENTATIVES TRONE & MCMORRIS RODGERS**

In September, TGCC successfully hosted a meeting between the Bipartisan Policy Center and U.S. Representatives David Trone (D-MD) and Kathy McMorris Rodgers (R-WA) on the topic of

broadband policy. The meeting was attended by local business leaders as well as regional broadband experts to discuss challenges and solutions to our region's broadband access and affordability issues. Several items important to our members were addressed. As Jonathan Perman from the BPC noted "first, the FCC maps may still remain vague and there is a need for greater clarity about the "hidden" places that are not being adequately served and second, upload speed may be a bigger issue than download speed even though more attention is often placed on the latter. Finally, it seems there needs to be a cost-sharing model built in which the private sector (telecoms, ISPs, etc...) and public sector participate." The event was held at member Daniel Taylor Neuman's Acre Coworking space in downtown Cumberland.

*"The Bipartisan Policy Center's American Congressional Exchange enables members to reach across the aisle and to explore issues that are important to constituents in both districts. Our meeting in Cumberland, deftly organized by TGCC, shed new light on the connectivity challenges facing rural communities and offered constructive suggestions for U.S. Reps. David Trone and Cathy McMorris Rodgers to take back to Capitol Hill."* - **Jonathan Perman**

## **TGCC EXECUTIVE DIRECTOR JENNIFER WALSH GRADUATES FROM INAUGURAL APPALACHIAN LEADERSHIP INSTITUTE**

Our own Executive Director, Jennifer Walsh, Esquire, graduated in November as part of the inaugural class of the Appalachian Leadership Institute sponsored by the Appalachian Regional Commission. The Appalachian Leadership Institute is limited to 40 Fellows annually, drawn from Appalachia's public, private and non-profit sectors. Fellows are chosen via a competitive application process and each class includes representatives from each of the thirteen states in the ARC footprint to reflect the region's diverse economic development challenges, opportunities, and strategies.

*"I am so pleased and proud to have the opportunity to participate in this inaugural class. It has been a really special experience and an incredible opportunity to get to know colleagues and counterparts from across the ARC Region working to solve Appalachia's most pressing issues with vision and heart."* - **Jennifer Walsh, Executive Director**

The Appalachian Leadership Institute is a comprehensive leadership and economic development training opportunity for people who live and/or work in Appalachia and are passionate about helping their communities thrive. Appalachian Leadership Institute Fellows participate in an extensive training curriculum developed by the Appalachian Regional Commission in partnership with the University of Tennessee, Knoxville; The Howard H. Baker Jr. Center for Public Policy; Tuskegee University; and Collective Impact.



## EDUCATION AND WORKFORCE DEVELOPMENT COMMITTEE

### CYNTHIA BAMBARA, CHAIR

Participation in the Education and Workforce Development Committee is one of the most important ways members can engage in TGCC's mission to serve the greater good. The mission of the Education and Workforce Development Committee is to convene key stakeholders across education and business to focus on strategies to develop a competitive and skilled workforce for jobs in demand in the tri-state region. The Committee, chaired by Allegany College of Maryland President, Dr. Cynthia Bambara, consists of regional college presidents, county school officials, workforce development specialists and local business representatives from across the region.

The Committee meets 5-6 times a year to discuss best practices, share programs of work, provide updates on grant opportunities, successes and achievements and opportunities for collaboration between the participants, their organizations and their students. These regular meetings provide a unique venue to work collaboratively and with a more unified approach on solving workforce issues which face all of our communities. This collaboration became increasingly more important as we navigated through the COVID-19 pandemic.

Highlights of the achievements of the group from around the tri-state region include:

### **CENTER FOR MIND BODY MEDICINE: WELLNESS MAKES CENTS ROUNDTABLE**

In 2019, ACM announced that the Maryland Opioid Operation Command Center (OOC) awarded the College a \$443,274 prevention and education grant for the Tackling the Opioid Epidemic: A Community Resilience Approach project. Over the past year, the OOC grant, implemented by ACM and 26 community partners, has supported evidenced-based therapeutic and educational events, workshops and mentorship opportunities for more than 2,000 individuals across the region. The project, administered by the ACM Center for Continuing Education and Workforce Development, works closely with local opioid prevention and treatment programs using a stress and trauma-relief model developed by CMBM. The project teaches simple but proven tactics that build personal resilience while reducing the stigma associated with addiction. It addresses the physiological and psychological root causes of addiction while introducing non-pharmacological approaches to address pain and chronic physical and mental illness.

In March, TGCC hosted Dr. James Gordon, Founder and Executive Director of the Center for Mind Body Medicine (CMBM) to facilitate discussion and creativity around how business, civic and government leaders can support the work of Allegany College of Maryland (ACM) and CMBM to address the root causes of the opioid epidemic –loneliness, despair, stigma and isolation-and its significant impacts on the well-being of our community.



## EDUCATION AND WORKFORCE DEVELOPMENT COMMITTEE (CONT.)

### EDUCATION IN THE REGION: FALL 2020 PLANS AMIDST A GLOBAL PANDEMIC

The Education and Workforce Development Workgroup sponsored the August membership meeting with 48 attendees. This meeting featured a panel of regional college presidents and public school officials discussing the challenges and opportunities around instructional delivery and scheduling, campus safety, athletics, residence halls, and more. The panel included Committee Chair, Dr. Cynthia Bambara, President, Allegany College of Maryland; Dr. Richard Midcap, President, Garrett College; Dr. Jennifer Orlikoff, President, WVU Potomac State College, Dr. Ron Nowaczyk, President, Frostburg State University, Karen DeVore, Executive Director of Curriculum, Instruction and Administration, Garrett County Public Schools and Dr. Kimberly Green Kalbaugh, Chief Academic Officer, Allegany County Public Schools.

### THRIVE!

In November, the Workgroup welcomed Professor Curt Baker, Assistant Professor of Educational Leadership at Frostburg State University. Dr. Baker shared information about THRIVE!, a multi-year program of community development, service, and scholarship focused on cultivating a locally sourced workforce that creates and sustains a high quality of life for those who live in western Maryland (Allegany, Garrett, and Washington counties), south-central Pennsylvania (Somerset and Bedford counties) and West Virginia (Mineral County).

THRIVE!'s work in this Area of Focus includes:

- Seamless coordination of educational offerings across the entire P-20 spectrum, including technical training and adult learning, that involves all P-12 and post-secondary institutions in the Area of Focus;
  - Assuring the availability of affordable post-secondary education/training for all students residing in the Area of Focus; and
  - College and career readiness guidance services that span each student's educational and/or training program of study across the entire P-20 spectrum.
- THRIVE! features a systemic approach, as opposed to a series of independent or loosely coordinated initiatives. A central assumption is that no single action alone is sufficient to address workforce development issues in the Area of Focus; rather, several coordinated actions operating in tandem are required.

Associated research will document results of this work in the hope of creating a replicable and sustainable model of P-20 education/training for rural and small urban areas. THRIVE!'s work is intended to complement and enhance existing economic development efforts. Strong relationships that enable coordination of effort will be established with all relevant regional, state, county, and local agencies focusing on economic development in the Area of Focus.



## 2020 GREATER GOOD AWARD

In October we spent a magical evening outdoors celebrating TGCC's 20th Anniversary at 1812 Brewery. In a year that has seen many challenging moments, it was a treat to gather with friends and to have a chance to celebrate the extraordinary achievements of our friend and colleague, Carl "Buck" Belt, Jr., the recipient of this year's "Greater Good Award."

Since 2007, the "Greater Good Award" has been given to a member of the organization who has demonstrated a commitment to advancing the greater good in the tri-state region and who has recognized and practiced the philosophy of "less fame, more gain." Barry Ronan, President of UPMC Western Maryland, and a founding member of TGCC, said this in his introduction of Belt during the evening's celebration: "In addition to his charitable and philanthropic contributions, Buck Belt's businesses make a major economic contribution to our community through the hundreds of good-paying jobs that his companies provide. These good-paying jobs are only one of the many ways that he has made a positive impact in our community; he and his companies have enhanced the overall quality of life in our region. Despite his many responsibilities with overseeing multiple companies, this individual still makes serving and giving back to the community a priority, and he serves on many regional boards and committees."

During the height of the COVID pandemic, his company was one of the first organizations to donate a generous supply of PPE—out of their own inventory—to help ensure that our health care workers at UPMC Western Maryland had the necessary PPE to protect them from the virus. The definition of a philanthropist is a person who donates time, money, experience, skills or talent to help create a better world. Anyone who knows him would definitely agree that Carl "Buck" Belt, Jr., is definitely a philanthropist and is well deserving to be named the winner of The Greater Cumberland Committee's 2020 "Greater Good Award."



# THANK YOU TO OUR SPONSORS AND PARTNERS

*Thank you for all you do to generously support our programs of work which continue to have significant and lasting impacts on our regional economy. Our work would not be possible without your financial support and we remain incredibly grateful for your vision and commitment to the greater good.*

## ALLEGANY COUNTY, MD CORPORATE COUNCIL

Peter Bajc, AES Warrior Run  
John H. Balch, PharmaCare of Cumberland  
Dr. Cynthia Bambara, Allegany College of Maryland  
Matthew Brewer, Bennett Brewer & Associates, LLC.  
Rick Collins, MBS Keystone  
Dr. Eric Davidson, UMCES—Appalachian Laboratory  
Skylar Dice, Rocky Gap Casino Resort  
Charles “Chip” English, Davis Wright and Tremaine, LLP  
Thomas B. Finan, Jr., Private Investor  
Dustin Freas, Care Ventures, Inc.  
Mark Fulchino, Fundamental Lifetime Care  
J. Matthew Gilmore, Geppert, McMullen, Paye & Getty  
Jeremy Irons, The Belt Group  
Steve Jenkins, Allegany Coal and Land Company  
Dr. Bri LaVorgna – Aeon Technologies, LLC  
Kim Leonard, Bella, Inc.  
Mike Marchini, CBIZ  
Dr. Ron Nowaczyk, Frostburg State University  
Dr. Jeffrey Poland, Lifetime Eyecare Center  
Barry Ronan, UPMC Western Maryland  
John Smyth, CBIZ/Smyth & Pyles  
David Turnbull, Turnbull, Hoover & Kahl  
William Valois, Grow West  
Cliff Wendricks, Ironworkers Local Union 568  
Roy “Bucky” Whiteman, Progressive Physical Therapy  
Stephen C. Wilkinson, Stephen C. Wilkinson, LLP  
John Will, Standard Bank  
John Yoder, Walter N. Yoder & Sons, Inc.

## ASSOCIATE MEMBER

Jeff Kirk, Allegany College of Maryland

## HONORARY

Lee Fiedler, former Mayor, City of Cumberland  
Colleen T. Peterson, TGCC Executive Dir. (2006-2011)

## LEADERSHIP LEGACY

John Emerick, Retired

## PARTNER IN PROGRESS

Jeff Barclay, Allegany County Economic Development  
David Cotton, Maryland Department of Planning and ARC  
Stuart Czapski, Allegany County Chamber of Commerce  
Leanne Mazer, Tri-County Council of Western MD  
Juli McCoy, County United Way  
Wendolyn McKenzie, HRDC  
Matt Miller, Cumberland Economic Development Corporation  
Deidra Ritchie, Canal Place Preservation Authority  
Leah Shaffer, Community Trust Foundation  
Ryan Shaffer, Potomac Highlands Airport Authority  
Elizabeth Stahlman, City of Frostburg  
Courtney Thomas-Winterberg, Allegany County Department of Social Services

## BALTIMORE, MD

### PARTNER IN PROGRESS

Pam Ruff, Maryland Economic Development Association  
Andrew Sargent, Maryland Department of Commerce

## GARRETT COUNTY, MD

### CORPORATE COUNCIL

Shawn Bender, Beitzel Corporation  
M. Kendall Ludwig, CurlyRed  
Bill Meagher, Lakeside Creamery  
Dr. Richard Midcap, Garrett College  
Phil Rodeheaver, First United Bank & Trust  
Frank Vitez, Phenix Technologies

### LEADERSHIP LEGACY

Bill Grant, Retired

### PARTNER IN PROGRESS

Nicole Christian, Garrett County Chamber of Commerce  
Kim Durst, Garrett County Economic Development  
Duane Yoder, Garrett County Community Action Agency

## PRINCE GEORGE’S COUNTY, MD

### HONORARY

Robert Caret, University System of Maryland  
Dr. William ‘Brit’ Kirwan, Retired Chancellor, Univ. Sys. of MD

## ERIE COUNTY, NY

### PARTNER IN PROGRESS

Craig Turner, Continental 1

## ALLEGHENY COUNTY, PA

### CORPORATE COUNCIL

Michael F. Delligatti, M&J Management Corporation

## BEDFORD COUNTY, PA

### PARTNER IN PROGRESS

Kellie Goodman Shaffer, Bedford County Chamber of Commerce  
Bette Slayton, Bedford County Development Association

## BLAIRE COUNTY, PA

### AREA AFFILIATE

Reynolds Baldwin, L. S. Fiore Construction

## CAMBRIA COUNTY, PA

### PARTNER IN PROGRESS

Linda Thomson, JARI

## FULTON COUNTY, PA

### CORPORATE COUNCIL

Jim Crowder, FirstEnergy

## SOMERSET COUNTY, PA

### CORPORATE COUNCIL

Angela Svonavec, Heritage Coal and Natural Resources

### AREA AFFILIATE

G. Henry Cook, Somerset Trust Company

### PARTNER IN PROGRESS

Ron Aldom, Somerset County Chamber of Commerce  
Josh Boland, Somerset County Econ. Development Council

## WEST MORELAND COUNTY, PA

### CORPORATE COUNCIL

David Friend, Laurel Renewable Partners, LLC

## HARDY COUNTY, WV

### AREA AFFILIATE

Charles Terrell, Eastern WV Community & Tech. College

## MINERAL COUNTY, WV

### CORPORATE COUNCIL

Timi Hadra, IBM  
Jerry Brode, Northrop Grumman  
Wayne Hatcher, Potomac Valley Hospital  
Jennifer Orlikoff, WVU Potomac State College

### LEADERSHIP LEGACY

Terry Stephens, Retired

### PARTNER IN PROGRESS

Kevin Clark, Mineral County Development Authority  
Randy Crane, Mineral County Chamber of Commerce

## PRESTON COUNTY, WV

### CORPORATE COUNCIL

Randall Underwood, Clear Mountain Bank

*A very special thank you to our North/South Appalachian Highway Partners for their additional financial commitment to this critical economic development project:*

- G. Henry Cook, Somerset Trust Company
- Pat Nolan, Northrop Grumman
- Linda Thomson, President & CEO, JARI
- Garrett County Government
- Allegany County Government
- Somerset County Government
- Mineral County Government

# ROADMAP TO 2023

## ECONOMIC DEVELOPMENT: PROMOTING A VIBRANT AND PROSPEROUS REGION



### TGCC'S SIGNATURE PROJECT THE NORTH/SOUTH APPALACHIAN HIGHWAY (US 219 N & US 220 S)

- Secure MDOT SHA's commitment to fund preliminary planning and engineering studies for the remaining 1.5 miles of US 219 N located in Maryland
- Advance programing funding for right-of-way, final engineering and construction to relieve congestion along existing US 220, MD 53, and MD 636 (Warrior Drive) in Cresaptown, Maryland.
- Develop and pursue strategic funding strategies in conjunction with key partnerships to restore dedicated ADHS funding for the completion of the ADHS, and in particular, Corridor N (US 219 N)
- Grow the North/South Appalachian Highway Coalition – business, government and civic leaders
- Continue engagement with WVDOH and ensure Tier II studies for US 220 S continue with the support and cooperation of MDOT SHA
- Foster relationships with other transportation organizations in the Appalachian Region, including SAP&DC, the Alabama Coalition for Regional Transportation and Applied Research Center of Alabama, the Corridor H Authority and ARC
- Increase budget via new and innovative funding strategies



### I-68 REGIONAL ALLIANCE TGCC AS INCUBATOR

- Adopt a more formal and structured governance scheme, including a detailed budget and funding plan
- Develop industry sector specific action and implementation plans to support and enhance businesses in each of the three target industry sectors within the region - Aerospace/ Defense; Information Technology/Cyber Security; and Lifestyle Manufacturing (initially focused on outdoor recreation)
- Seek to create, expand or attract business activity in the three sectors identified as priorities
- Compile a regional asset map of existing businesses that provide or produce goods and services in the aerospace/defense sector and determine next steps
- Ignite entrepreneurship and small business development in at least one of the three target industry sectors
- Host follow-up economic development roundtable with federal elected officials representing tri-state region



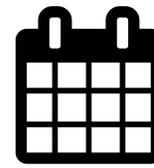
### EDUCATION AND WORKFORCE DEVELOPMENT COMMITTEE

- Convene regional college presidents, county school officials, workforce development specialists and local business representatives from across the region to discuss best practices, share programs of work, and provide updates on grant opportunities, successes and achievements and opportunities for collaboration between the participants, their organizations and their students
- Develop a strong public-private partnership between educational institutions and private industry leaders to focus on strategies to develop a competitive, skilled workforce for jobs in demand in the tri-state region



### ENERGY & NATURAL RESOURCES COMMITTEE

- Develop specific action and implementation plan to support the Economic Adjustment Strategy, focused on identifying forest product enterprises that could be developed or attracted to the region
- Support entrepreneurship and small business development related to the transitioning power sector in our region away from fossil fuels and to renewable energy
- Support the development of agricultural and ag tourism markets in our region



### MEMBERSHIP VALUE AND SERVICES

- Grow member participation and engagement in committee work, member meetings, business roundtables and other important events
- Host monthly member meetings, quarterly business roundtables and other visioning sessions, to include briefings from economic development experts and discussions on leadership skill development
- Newsletter highlighting regional successes and opportunities
- Annual Greater Good Award
- Grow organizational capacity, focusing on board development and diversifying funding strategies that leverage existing investment
- Increase awareness of TGCC as the only economic development organization focused on the tri-state region

# 2020 EXECUTIVE COMMITTEE



**TIMI HADRA**

Partner, IBM and Board Chair



**BILL MEAGHER**

Owner, Lakeside Creamery,  
Immediate Past Chair



**CLIFF WENDRICKS**

Business Manager, Ironworkers  
Local 568, 1st Vice-Chair



**BRIANNA LAVORGNA**

Business Development Manager  
Aeon Technologies, Secretary



**PHILIP RODEHEAVER**

Market President, First United Bank  
and Trust, Treasurer



**AL DELIA**

VP for Regional Development  
and Engagement, FSU  
I-68 Regional Alliance, Chair



**COLLEEN T. PETERSON**

Retired, North/South  
Appalachian Highway Work Group, Chair



**CYNTHIA BARBARA**

President, Allegany College of Maryland,  
Education and Workforce Development  
Committee, Chair



**SHAWN BENDER**

Chief Operating Officer, Beitzel  
Corporation/Pillar Innovations,  
Energy & NR Committee, Chair



**JOHN SMYTH, CPA/PFS, CFP, RFC**

Senior Managing Director, CBIZ/Smyth &  
Pyles, Member-at-Large, Alliance Liaison



**DAVID TURNBULL**

President, Turnbull, Hoover and Kahl,  
Member-at-Large



**KIM LEONARD**

Retired, Member-at-Large



**J. MATTHEW GILMORE, ESQ.**

Geppert, McMullen, Paye, and Getty,  
Member-at-Large



**ROY (BUCKY)  
WHITEMAN, JR., MBA, PT**

Owner, Progressive Physical Therapy,  
Member-at-Large

## TGCC STAFF



**JENNIFER WALSH, ESQ.**

Executive Director



**SHARON CORWELL**

Executive Assistant



**DAVE MOE**

Transportation Consultant



**DELANIE BLUBAUGH**

Digital Media Consultant